

People & Health Scrutiny Committee

30 July 2025

2024/25 Quarter 4 Performance Report

For Review and Consultation

Cabinet Member:

Cllr N Ireland, Leader of the Council, Climate, Performance and Safeguarding

Local Councillor(s): All

Executive Director:

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Statutory Authority: N/A

Report status: Public [Choose an item.](#)

1. Executive summary

Dorset Council is redefining the way that it measures, monitors and presents performance and risk information. The strategic performance reporting framework sets the context for how this information flows between different parts of the organisation, allowing for greater understanding, strategic alignment and transparency of the governance and accountability for both operational and strategic level performance and risk.

Effective performance and risk management that drives improvement and accountability requires robust oversight, access to the right information and an in-depth understanding of how different parts of the organisation are interacting with this process.

This paper provides an update of the key exception and performance trajectories and actions from previously agreed areas of focus and sets out the proposed approach moving forwards within the strategic performance reporting framework. Within this framework, the role of scrutiny committees will be of paramount importance to ensure that oversight, continuous improvement and the rights areas of focus are being built into this wider governance. In summary:

1.1 To present to the People & Health Scrutiny Committee:

- an exceptions report of red RAG performance indicators for Quarter 4 of 2024/25 (January – March)
- an update on progress against performance actions for 2024/25 that were initiated or endorsed by this Committee
- confirmation of the strategic performance reporting programme for 2025/26, including work delivered to embed the strategic performance reporting framework, ahead of the first full reporting year of the Council Plan 2024-2029

2. Recommendations

2.1 That the Committee:

- notes the Quarter 4 (January–March 2025) performance exceptions report and actions undertaken (Table 1)
- reviews the progress made against the 2024/25 performance actions agreed by the committee (Table 2)
- approves the performance reporting schedule for 2025/26 within the context of the strategic performance reporting framework (Table 3)

3. Reason for the recommendations

3.1 To support the council's commitment to robust governance, transparency and continuous improvement by adhering to the reporting mechanisms set out within Dorset Council's Strategic Performance Reporting Framework (see Appendix 1).

3.2 Specifically, this approach:

- aligns with the council's constitution, particularly provisions relating to performance monitoring, decision-making, transparency, and democratic oversight
- promotes public transparency by ensuring performance-related information is accessible, clear, and reported consistently
- supports effective tracking and oversight of the scrutiny committee's actions and decisions, reinforcing accountability and enabling timely follow-up
- supports the council's wider performance management framework by ensuring the committee's work is integrated into quarterly reporting mechanisms

4. The report

4.1 A new council plan was introduced in December 2024, outlining a new set of priorities. Of the four strategic priorities, performance aligned to two will be brought to this committee:

- Provide affordable and high-quality housing

- Communities for all
- 4.2 The Strategic Performance Reporting Framework (see Appendix 1) supports the management of operational and tactical performance at team, service and directorate levels. It ensures strategic performance is routed through clear reporting mechanisms via the respective Scrutiny Committees, to promote transparency and accountability across the organisation and drive continuous improvement.
 - 4.3 The Policy, Intelligence and Performance service supports strategic performance reporting, including to Scrutiny Committees.
 - 4.4 For the reporting year 2025/26, scrutiny committees will receive quarterly reports which cover both strategic organisational performance and Council Plan performance relevant to their area of expertise and focus.
 - 4.5 Scrutiny Committees will be supported through a bespoke performance report that consolidates all relevant indicators into a single, comprehensive “dashboard.” This will be launched to support Quarter 1 2025/26 reporting.
 - 4.6 During this transitional period, and whilst the dashboard is under development, a Quarter 4 (2024/25) exceptions summary has been provided (see Table 1), alongside a summary of the status of performance actions commissioned or endorsed by the Committee throughout the 2024/25 financial year (see Table 2).

Quarter 4 Exceptions 2024/25

- 4.7 The Quarter 4 performance exceptions relate to Children’s Services directorate. One within the Commissioning and Partnerships service area, and two within Education & Learning:
 - **Percentage of 16 and 17 year olds not in education, employment or training** - displays a slightly worsening trend based on the previous reporting period at 4.2%. The service is addressing this through increased support for apprenticeships and close collaboration with Inclusion leads and family workers to improve outcomes.
 - The annual indicator: **Percentage of children achieving basics (9-5 in English and Maths) at Key Stage 4** broadly represents a static position compared to last year: 42% up from 40% but this is still below the national average of 46%. To address this IMPACT Ed focusing on the national study of pupil engagement is being implemented into our secondary schools for September 2025. A peer challenge model has been introduced to our maintained secondary schools to focus on the teaching and learning of different curriculum areas and a SEND

specific focus. Forensic tracking of the cohort and where gains can be made in line with specific Assessment Objective criteria and exams specification and how this is then communicated to students and parents is supported and challenged by our Education challenge Leads.

- **Rate of permanent exclusions from all schools** represents an improving position at 0.63% from 1.04%, and improving from 1.45% based on the previous year. Direction of travel is positive with service interventions demonstrating a tangible service improvement. The service continues to monitor the exclusion landscape through the Learning Centre panel to inform future decision-making.

Summary of performance actions initiated or endorsed by the Committee

4.8 The Committee received performance updates on three occasions during the 2024/25 reporting period. Four actions were generated across two of those meetings. Currently one action from previous committees remains outstanding:

- Data on the number of NEET young people in each locality would be produced and made available to the Local Alliance Groups. This action has been completed, and information has been shared with LAG chairs.

Strategic Performance Reporting Framework

4.9 Over the past six months, the Policy, Intelligence and Performance service has continued to refine the strategic reporting processes and embed the Council's strategic performance reporting framework (Appendix 1).

4.10 Key developments include:

- Earlier engagement with performance data: Directorate Management Teams (DMTs) now review data earlier in the month/ each quarter, allowing for more informed discussions at subsequent leadership levels.
- Development of a Council Plan performance monitoring framework: A structured framework has been established to track progress against strategic priorities using both qualitative and quantitative measures. Each priority is supported by clear targets and key actions, with responsible officers providing quarterly updates to ensure accountability. A public-facing performance dashboard will be launched in the autumn. It will feature RAG status indicators for each target measure, with the ability to drill down into individual priorities. This

detailed view includes all associated target measures, key actions, performance data, identified risks, and accompanying commentary.

- Enhanced scrutiny support: Pre-meetings with Scrutiny Chairs and Committees will be used to identify key lines of enquiry in advance, enabling timelier, evidence-based discussions. These sessions will also support the commissioning of subject matter expertise and targeted deep dives, as needed. Pre-meetings will be underpinned by the Committee's dashboard and action tracking tools.
- Alignment of Council Plan monitoring: Oversight responsibilities have been aligned with the focus and expertise of each Scrutiny Committee, ensuring performance monitoring is both relevant and strategically targeted.

- 4.11 The framework will ensure transparent reporting of Council Plan delivery and other key strategic organisational performance. Quarterly performance will be routinely presented to Scrutiny Committees, reinforcing a culture of openness and accountability. See Appendix 2 for the list of performance measures which will form part of the People and Health Scrutiny Committee Dashboard for 2025/26.
- 4.12 Table 3 outlines the quarterly performance reporting schedule for the People & Health Scrutiny Committee.
- 4.13 When the framework is utilised in line with our five organisational values, it will allow us to **respect** our colleagues, be **open** and honest about our performance, be **curious** about ways we can learn from others and improve. Come **together** to agree and take **accountability** for our actions and drive continuous improvement.
- 4.14 By embedding these new ways of working, the council is better positioned to deliver timely, evidence-based performance discussions that support improved outcomes for our communities.

Table 1. Summary of performance exceptions (red RAG-rated measures) – People and Health Scrutiny Committee, Quarter 4 2024/25 (January–March 2025)

Service Area	Indicator	Data	RAG	DOT	Narrative
Children's (Commissioning & Partnerships)	Percentage of 16 and 17 year olds not in education, employment or training (NEET)	4.2%	Red	Worsening	This 4.2% represents 338 young people, rising by 11 from the 327 at end of February with 38 NEET additions and 27 NEET leavers in March. Largest number of NEET joiners were those leaving college [19]. In some rural areas, and Purbeck in particular, there are not always the range of pathways we would like, and transport can be an additional barrier to what is available. In Chesil there have been some challenges in supporting several young people who have been NEET for longer than we would want. Difficulties with service engagement could be attributed to increased seasonal work available in Chesil in late Spring, but some of the young people are reluctant to engage, so this is difficult to quantify. Alongside a larger teenage population than elsewhere, Chesil also has more supported accommodation than other localities where the priority is often to ensure a stable living environment or keeping the young person safe before the professionals can progress with enabling the young person into employment, education or training. Across our whole population of young people who are NEET, emotional well-being is a consistent challenge. EET Advisors ensure they are aware of all the options in their area especially those that work in smaller groups or one-to-one, or where the provider is skilled in working with neurodiversity or social anxiety. The whole EET team is undertaking training with an Education

Service Area	Indicator	Data	RAG	DOT	Narrative
					Psychologist so they are better equipped to support these young people. Many formal education and training opportunities start in either September or January. We continue to work with providers to find alternative options, especially in rural areas. The EET Team, Careers Hub and locality teams are also collaborating on providing support over the summer holidays with funding from the UK Shared Prosperity Fund for 50 young people in Yr11 who are at risk of becoming NEET and providing a contact point during August for young people who do not achieve the grades at GCSE for their planned course.
Education & Learning	Percentage of children achieving basics (9-5 in English and Maths) at Key Stage 4	42%	Red	Same	National average is 46% mirrored by the South West at 46%. Dorset is 2% below average ranked 97 out of 150 LAs. English is 2% below and Maths 3% below average. At a regional level, only London achieved progress scores higher than average. Actions undertaken: KS2: • Data analysis and internal system training has taken place to improve understanding and lead to better targeted interventions • A KS2 outcomes group has been established. Pilots to improve outcomes are taking place across 3 Multi Academy Trusts and a group of LA schools in the

Service Area	Indicator	Data	RAG	DOT	Narrative
					West. Best practice from the pilots will then be disseminated more widely. - Action tutoring have run a test and learn project in one middle and one secondary school. Notable improved outcomes for KS2 and KS4 for disadvantaged children and young people, as presented at the Education Conference. A plan to roll out to further schools in place for September 2025. KS4 - The external group IMPACT Ed is focusing on the national study of pupil engagement which is being implemented into our secondary schools for September 2025. Improved engagement leads to better outcomes. - A peer challenge model has been introduced to our maintained secondary schools to focus on the teaching and learning of different curriculum areas and a SEND specific focus. - Forensic tracking of the cohort is underway to identify where gains can be made in line with specific criteria and exams specification.
Education & Learning	Rate of permanent exclusions from schools (all schools) (%)	0.63%	Red	Improving	Permanent Exclusion (PEX): A number were rescinded (Yr 11s) in final months; challenged through Learning Centre Panel and agreed to provide off-site education. Dual-registration placement requests increasing. Our ability to be able to challenge a PEX has improved through the open forum of the Learning Centre panel.

Service Area	Indicator	Data	RAG	DOT	Narrative
					Future actions: Direction of travel is showing improvement (76 PeX 23/24 academic year) however we are still looking at monthly data collection from all Inclusion Teams. Secondary and Upper School still have termly meetings with specialist teachers to discuss students where there are concerns for underlying SEN needs that may impact on student behaviour. The Re-engage project (two-year joint project with BCP/Youth Justice) will be continuing in September offering Speech and Language assessments to children where there are concerns for underlying communication needs which may impact on their to gain a better understanding of how to support students at risk of exclusion. We continue to monitor PEX through Learning Centre panel.

Table 2. Update on progress against the performance actions for 2024/25 that were initiated or endorsed by this Committee.

Date of Committee meeting	Action	Action status and update	Responsible Service	Date action complete
06/02/2025	A request for a summary report detailing the number of newly initiated and completed assessments (for both Occupational Therapy and Care Act assessments) on a monthly basis.	Closed Summary analytical report was shared with the Committee via Democratic Services in July – awaiting feedback from the Committee.	Adult Care	02 July
06/02/2025	An online tool for crime statistics would be circulated following the meeting	Closed The online tool was shared with the Committee on 6 February 2025. Crime statistics were further discussed alongside the Community Safety Annual Scrutiny Report at Committee on 19 June 2025.	Community Safety	6 February
06/02/2025	Data on the number not in education, employment or training (NEET) young people in each locality would be produced and made available to the Local Alliance Groups. Locality-based data will be used to inform decision-making with service interventions.	Closed This action has been completed, and information has been shared with LAG chairs.	Education & Learning	Action carried forward.
14/11/2024	There was a health system-wide review of urgent and emergency care which would identify	Carried forward	Adult Care	Action carried forward.

Date of Committee meeting	Action	Action status and update	Responsible Service	Date action complete
	improvements to the reablement offer, which would help to reduce the number of readmissions. The Committee would receive a report on this work at a future meeting.	A review of the Future Care programme is due in July and an update will be provided to a future committee.		
01/08/2024	No actions were generated from this Committee discussion	N/A	N/A	N/A

Table 3. Quarterly performance reporting into People & Health Scrutiny Committee

Reporting Quarter	Pre-meet with Scrutiny Chairs	People and Health Scrutiny Committee
Qtr 4 (2024/25)	w/c 19 May	30 July
Qtr 1 (2025/26)	w/c 8 September	26 November
Qtr 2 (2025/26)	w/c 8 December	23 January
Qtr 3 (2025/26)	w/c 2 March	1 April
Qtr 4 (2025/26)	TBC	To be confirmed once 2026/27 Committee schedule is known.

5. Alternative options considered

5.1 Not applicable. The report presents information on past performance and does not recommend any change to council policy or new action.

6. Legal considerations

6.1 There are no legal implications arising directly from this report; however some indicators are based on statutory returns, which the council must make to the Government.

7. Financial implications

7.1 There are no financial legal implications arising directly from this report.

8. Natural environment, climate & ecology implications

8.1 The report does not have direct climate change implications.

9. Well-being and health implications

9.1 The People and Health Committee scrutinise performance within its area of expertise and any commissioned actions resulting from this process may improve the well-being and health outcomes of our communities.

10. Other implications

10.1 None.

11. Risk implications

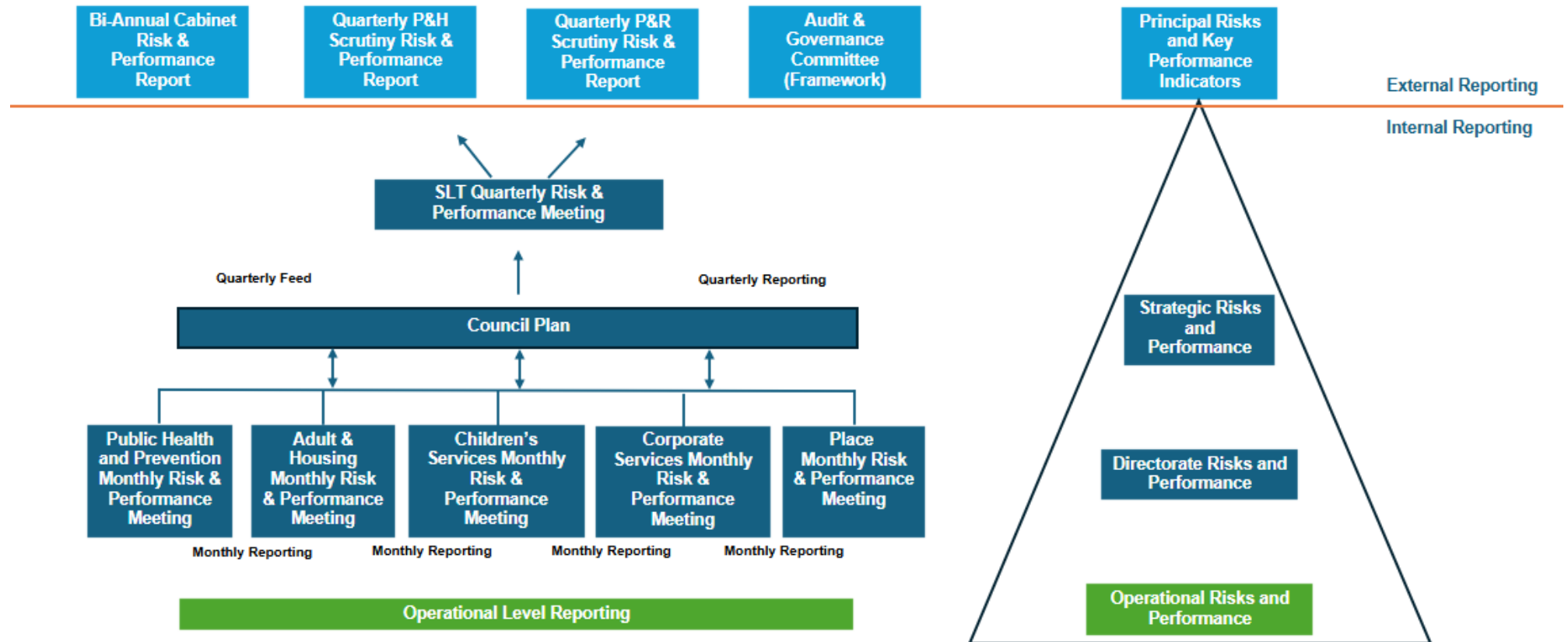
11.1 Not applicable. The report presents information on past performance and does not seek a decision.

12. Equalities

12.1 There are no direct equality, diversity or inclusion implications resulting from this report. Equality impact assessments are carried out, when necessary, across the council to ensure service delivery meets the requirements of the Public Sector Equality Duty under the Equality Act 2010.

13. Appendices

Appendix 1. Strategic Performance Reporting Framework



Appendix 2: People & Health Scrutiny Committee Strategic Performance Indicators for 2025/26

Service Area	Performance Indicator	Frequency
Adults & Housing - Social Care	Safeguarding Activity - number of safeguarding concerns received during the month	Monthly
	The total number of contacts into adult social care each month	Monthly
	The proportion (%) of older people (65+) who were still at home 91 days after hospital discharge	Monthly
	Number of overdue 12-month reviews (Care Act)	Monthly
	Number of outstanding assessments (Care Act)	Monthly
	Permanent admissions per 100k population to adults' residential and nursing care homes (65+)	Monthly
	Adult Safeguarding Feedback - individuals that felt safer as a result of the safeguarding intervention (%)	Quarterly
	Number of working age adults (18-64) currently receiving a service, with a learning disability or mental health condition, in education, paid employment, voluntary work, and/or training	Monthly
	Adult Safeguarding Feedback - individuals that felt listened to during the safeguarding intervention (%)	Quarterly
	Adult Safeguarding - proportion (%) of concluded section 42.2 safeguarding enquiries where a risk was identified, and the reported outcome was that this risk was reduced or removed	Quarterly
	Number of people supported to remain living independently in their own home (65+)	Monthly
	Adult Social Care Survey – Overall satisfaction of people who use services with their care and support (ASCOF 3A)	Annual
	Adult Social Care Survey - The proportion of people who use services who say that those services have made them feel safe and secure (ASCOF 4B)	Annual
	Survey of Adult Carers England – percentage of carers that feel satisfied with the support or services they have received in the last 12 months	Annual
	Survey of Adult Carers England – percentage of carers that have found the information and advice they have received in the last 12 months helpful	Annual
	N.B. Hospital admissions indicator to be developed as part of the future care programme.	TBC
	N.B. Indicator looking at those ready for discharge from hospital will be developed as part of the future care programme.	TBC
Adults & Housing - Community Protection	Proportion of all domestic abuse victims who are 'repeat' victims	Quarterly
	Percentage of domestic abuse perpetrators identified as 'repeat' perpetrators	Quarterly
	Number of domestic abuse related stalking crimes	Quarterly
	Number of sexual offence crimes recorded by the Police	Quarterly
	Number of violent crimes	Quarterly

Service Area	Performance Indicator	Frequency
	Total number of anti-social behaviour recordings including environmental, nuisance and personal	Quarterly
Adults & Housing - Housing	Number of approaches that resulted in a homeless assessment	Monthly
	Number of relief cases resulting in a positive outcome (accommodation has been secured and homelessness relieved)	Monthly
	Net number of single households in B&B at the end of the month (taking in to account households newly placed in B&B and those moving out into alternative accommodation)	Monthly
	Net number of households in temporary accommodation (including B&B) at the end of the month (taking in to account households newly placed in TA and those moving out into alternative accommodation)	Monthly
	Net number of families in B&B at the end of the month (taking in to account households newly placed in B&B and those moving out into alternative accommodation)	Monthly
	Number of prevention cases resulting in a positive outcome (homelessness was prevented by securing existing accommodation that was threatened or alternative accommodation)	Monthly
	Number of cases where the Council has a duty secure permanent accommodation (applicant is eligible, in priority need, unintentionally homeless and has a local connection) and has issued a decision to accept a main housing duty.	Monthly
	What percentage of all decisions made were decisions to accept a main duty	Monthly
	New cases received this month where the Council has been contacted by either a family or individual who has described themselves as homeless or threatened with homelessness. This figure does not include verbal approaches but accounts for completed applications received	Monthly
	Number of rough sleepers on a single night this month	Quarterly
	Size of temporary accommodation stock	Quarterly
	Number of affordable homes delivered	Annual
	Number of new accessible homes and larger family homes at affordable rents delivered	Quarterly
	Number of new supported accommodation homes delivered	Quarterly
	Number of pregnant women / families in B&B exceeding 6 week stay	Monthly
	Number of long-term empty properties (2 years or more) brought back into use as a result of direct action by Dorset Council	Quarterly
Children's - Care & Protection	Percentage of looked after children placed outside the council area	Monthly
	Rate of children in need per 10,000 (including CP, CIC and 18+)	Monthly

Service Area	Performance Indicator	Frequency
	Rate of children with a child protection plan per 10,000 (open at the end of the month)	Monthly
	Percentage of children with a new child protection plan who have been on a child protection plan within the last two years (rolling 12 months)	Monthly
	Rates of children in care per 10,000 (as at the end of the month)	Monthly
	Percentage of children in care in foster placement	Monthly
	Percentage of care leavers (active aged 17-25) in unsuitable accommodation at end of month	Monthly
	Percentage of children in care for 12 months or more with Annual Health Assessment completed on time	Monthly
	Rate of Early Help open cases at month end	Monthly
	Percentage of re-referrals (within 12 months of previous referral) to social care during the quarter	Quarterly
	Number of unallocated children's cases	Monthly
	Average caseloads for social workers at end of month	Monthly
	Number of Section 47 enquiries initiated	Monthly
	Percentage of Section 47 investigations completed within 10 days	Monthly
	Percentage of Section 47s leading to an Initial Child Protection Conference (ICPC)	Monthly
Children's - Education & Learning	Percentage of 16 and 17 year olds not in education, employment or training	Monthly
	Percentage of children achieving basics (9-5 in English and Maths) at Key Stage 4	Annual
	Rate of permanent exclusions from schools (all schools) (%)	Monthly
	Average (%) school attendance (attendance feed)	Monthly
	Percentage of 3 and 4 yr olds benefitting from funding EY education in Met/Good/Outstanding setting	Monthly
	School readiness - percentage of children with 'a good level of development' at early years foundation stage	Annual
	Percentage of Education, Health & Care Plans (EHCPs) issued within 20 weeks	Monthly
	Percentage of Education, Health & Care Plans (EHCPs) reviews completed on time (12 months from most recent assessment)	Monthly
	Number of special educational needs (SEND) tribunals against the authority	Monthly
	Percentage achieving expected standard at KS2 at reading, writing and maths	Annual
	Percentage of care leavers who are in Employment, Education or Training aged 16-18	Monthly
	Percentage of care leavers who are in Employment, Education or Training aged 19-21	Monthly
	Percentage of care leavers who are in Employment, Education or Training aged 22-25	Monthly
	Number of Independent Special School places taken up by children and young people	Monthly

Service Area	Performance Indicator	Frequency
Public Health & Prevention	Percentage of Live Well Dorset registrations in the 20% most deprived areas	Quarterly
	Percentage of people showing substantial drugs & alcohol treatment progress	Quarterly
	Percentage of all births that received a face-to-face new birth visit within 14 days by a health visitor	Quarterly
	Number of health checks delivered	Quarterly
	Percentage of people who quit smoking at 4 weeks (all smoking cessation programmes)	Quarterly
	Percentage of infants being breastfed at 6-8 weeks	Quarterly
	Number of homes insulated through Healthy Homes Dorset	Quarterly
	Percentage of mothers smoking at time of delivery	Annual
	Children and young people – percentage of children in year 6 with a BMI classified as healthy weight	Annual
	Percentage of physically active adults	Annual
	Mental Health – suicide rate per 100,000 people	Annual
	Number of enforcement actions against fly tipping (cumulative)	Monthly
	Percentage of businesses satisfied with the overall level of service received from the Trading Standards team	Quarterly
	Percentage of births registered within 42 calendar days	Monthly
	Percentage of deaths registered within 5 calendar days	Monthly
	Percentage of food premises inspected and achieving high rating for food hygiene (level 3/4/5)	Monthly

People & Health Scrutiny Committee Strategic Risks for 2025/26

Directorate	ID	Risk
Adults and Housing	167	Failure to keep adults safe who have care and support needs and are at risk of harm or abuse
	180	The supply of homes and temporary accommodation is insufficient to meet demand
	182	Poor quality private rented sector housing may lead to increased social, health and economic pressure on households and therefore higher demand for Council services
	244	The Local Plan does not support future development in the appropriate areas to meet the community need
	339	Due to the demand on hospital bed stock, patients with higher complexity needs may be delayed hospital admission, leading to increased demand for Council run services
	342	As a result of capacity in the voluntary and community sector, Dorset council may not be able to provide sufficient care and support to residents, leading to a failure to deliver communities for all

Directorate	ID	Risk
	723	The impact on the Adult Social Care Service user budget of funding for people who previously funded their own care in residential/nursing care settings and now require funding by the local authority.
	798	Impact of rises in 25/26 Employers NI & NMW on the social care market, increase risk of service failure and / or contract handback. May limit new capacity available to meet incoming (and increasing) demand.
	808	Due to the abolition of NHS England, commissioning arrangements for local health services may be disrupted, leading to service delivery and financial sustainability consequences for social care
	814	Due to corporate, market and partnership conditions, the home-in on housing programme may not achieve the housing strategy objectives, leading residents being unable to access affordable, suitable, secure homes
Children's Services	112	An inability to attract and retain suitably qualified staff may lead to unmanageable workloads leading to a failure to safeguard children and meet their needs early
	272	Instability in the High Needs Block budget may create an increased deficit in the Dedicated Schools Grant (DSG) resulting in a deficit in Dorset Councils financial position.
	273	Due to demand for service provision, Education, Health and Care Plans may not be delivered within statutory timescales, leading to a failure to deliver children's educational needs and an increase in SEND tribunals
	279	As a result of a lack in financial or strategic commitment, the Early Help Partnership may fail, resulting in the increased demand for statutory services including child protection and the number of children in care
	811	Due to the transition of some schools to Academy Trusts, Dorset Council may face challenges in influencing KS2 attainment, potentially resulting in a limited ability to improve results beyond the national average
	812	Due to the removal of the ability for Early Years (EY) settings to charge 'top ups' for early education funded places, there may be insufficient early education places available
	816	As a result of insufficient numbers of young care leavers engaging with education, employment or training, care leavers may develop social and economic isolation, leading to increased levels of demand on the local authority and strategic partners
Public Health & Prevention **	765	Major incident involving synthetic opiates leads to disruption of normal business for the Public Health team
	821	As a result of health service reform, Dorset Council may incur additional unprovisioned responsibilities, leading to increased resourcing and budgetary pressures
	TBC	N.B. Other risks for Public Health and Prevention will be developed in liaison with the Directorate following completion of

Directorate	ID	Risk
		their business planning processes. We will update this table once finalised.
Place	230	Failure to engage with education sector results in the pipeline of skilled labour in the Dorset Council area reducing, increasing the skills shortage and businesses exiting the Dorset Council area
	810	As a result of a reduction to staff capacity, the renewal of the rights of way improvement plan may be delayed, leading to a failure to link communities and support the local economy

****** Risk 821 is a cross-directorate risk including Adults & Housing and Children's.

14. Background papers

[Agenda for People and Health Scrutiny Committee on Thursday, 1st August, 2024, 10.00 am - Dorset Council](#)

[Agenda for People and Health Scrutiny Committee on Thursday, 14th November, 2024, 10.00 am - Dorset Council](#)

[Agenda for People and Health Scrutiny Committee on Thursday, 6th February, 2025, 10.00 am - Dorset Council](#)

[Dorset Council Plan 2024 to 2029 - Dorset Council](#)

15. Report sign-off

This report has been through the internal report clearance process and has been signed off by the Director for Legal and Democratic (Monitoring Officer), the Executive Director for Corporate Development (Section 151 Officer) and the appropriate Portfolio Holder(s).